# Role Description Contracts Manager

Cluster	Transport and Infrastructure
Agency	Transport for NSW
Division/Branch/Unit	Rural & Regional Service Delivery & Performance
Location	Wollongong
Classification/Grade/Band	Grade 8
Senior Executive Work Level Standards	Work Contribution Stream: Professional/Technical/Specialist
Role Number	51002096
ANZSCO Code	133612
PCAT Code	3328391
Date of Approval	14 March 2018
Agency Website	www.transport.nsw.gov.au

# Agency overview

Transport for NSW is the centrepiece of a reshaped transport cluster. It is responsible for setting the strategic direction and guiding an extended network of public and private service delivery agencies to deliver improved transport outcomes.

# Primary purpose of the role

The primary purpose of the role is to contribute to the overall customer experience by managing rural and regional and outer metropolitan activities relating to public transport procurement, contract development & management in order to provide an integrated, safe, reliable, customer-focused and efficient service that meets the needs of stakeholders.

#### Key accountabilities

- Motivate, encourage and inspire the development of a strong, effective, efficient, ethical and professional team with a clear focus on the delivery of planned outcomes and the continual development of the capabilities and capacities of the individual team members.
- Manage the Unit's contribution to business plans, budgets and risk management plans, consistent with overall Division and Corporate Plans, control costs, review and improve business systems and processes, and report as required on activities, performance, trends and issues.
- Establish and maintain the appropriate operating rhythm with contractors to ensure regular and appropriate contact is maintained and coordinated with the Contractor(s) on issues related to contract administration and governance.
- Promote the Public Sector Values of Integrity, Trust, Service and Accountability and the organisation's Code of Conduct. Manage business processes to ensure the proactive identification of risk and the review and improvement of systems designed to minimise or eliminate fraud and corruption.



- Support in the negotiation and agreement of commercial matters including new contracts and contract
  variations to ensure that contracts are consistent with government priorities and Transport for NSW
  strategic directions to deliver safe, high-quality, integrated, customer-oriented services and
  demonstrate value for money.
- Implement contract management processes in conjunction with the Contract Management team to optimise the potential of Rural and Regional and Outer Sydney Metropolitan supplier relationships and contract compliance.
- Provide accurate, expert and timely advice, information and reports on the strategic and transactional aspects of contract management relevant to their contract portfolio to highlight any trends, forecasts or risks that require management intervention and/or strategic solutions for further action.
- Identify areas of non-compliance, default or sub-optimal performance, including drafting
  recommendations to the Contracts Management Specialist suggesting the corrective action to be taken
  and replies to the operating agencies on contractual issues.

# Key challenges

- Assist in establishing contract management expertise in a diversified organisation that continues to undergo structural, cultural and technological change
- Consistently deliver efficiency and set a platform for increased commerciality
- Maintain excellent working relationships with multiple contracted service providers without compromising the integrity of contract management requirements

## **Key relationships**

Who	Why
Internal	
Principal Manager Service Delivery and Regional Contracts teams	<ul> <li>Escalate issues, keep informed, advise and receive instructions</li> <li>Provide regular updates on key projects, issues and priorities</li> <li>Contribute to strategic planning, policy development and decision making</li> <li>Work cooperatively within the team, exchange information and assist other team members to achieve team objectives and work outcomes</li> <li>Provide support in planning key stakeholder strategies</li> </ul>
Regional Service Delivery teams, Contract Management and internal legal teams	<ul> <li>Provide support in planning key stakeholder strategies</li> <li>Provide expert advice on procurement and contract issues</li> <li>Contribute to the overall compliance with contract management framework</li> </ul>
External	
Other TfNSW divisions and Transport operating agencies, the travelling public, contract and service suppliers	<ul> <li>Participate in forums, groups to represent agency and share information</li> <li>Participate in discussions regarding innovation and best practice</li> <li>Develop strong relationships and collaborate to facilitate strategic decision making</li> </ul>

## **Role dimensions**

**Decision making** As per the delegations for the role.

Reporting line The role reports to the Contract Specialist Manager, Southern Service Delivery Centre

Direct reports between 2-5

**Budget/Expenditure** 

The budget/expenditure allocation for the role will be confirmed.

## **Essential requirements**

Relevant qualifications in procurement, law, commerce, business or economics and/or equivalent industry experience.

# Capabilities for the role

The NSW Public Sector Capability Framework applies to all NSW public sector employees. The Capability Framework is available at <a href="https://www.psc.nsw.gov.au/capabilityframework">www.psc.nsw.gov.au/capabilityframework</a>

#### **Capability summary**

Below is the full list of capabilities and the level required for this role. The capabilities in bold are the focus capabilities for this role. Refer to the next section for further information about the focus capabilities.



NSW Public Sector Capability Framework				
Capability Group	Capability Name	Level		
	Display Resilience and Courage	Adept		
	Act with Integrity	Adept		
Personal Attributes	Manage Self	Adept		
Autoucs	Value Diversity	Adept		
Relationships	Communicate Effectively	Adept		
	Commit to Customer Service	Adept		
	Work Collaboratively	Adept		
	Influence and Negotiate	Adept		
	Deliver Results	Adept		
	Plan and Prioritise	Intermediate		
Decults	Think and Solve Problems	Intermediate		
Results	Demonstrate Accountability	Advanced		
Business Enablers	Finance	Intermediate		
	Technology	Intermediate		
	Procurement and Contract Management	Advanced		
	Project Management	Intermediate		
	Manage and Develop People	Adept		
	Inspire Direction and Purpose	Adept		
People	Optimise Business Outcomes	Intermediate		
Management	Manage Reform and Change	Intermediate		

#### **Focus capabilities**

The focus capabilities for the role are the capabilities in which occupants must demonstrate immediate competence. The behavioural indicators provide examples of the types of behaviours that would be expected at that level and should be reviewed in conjunction with the role's key accountabilities.

NSW Public Sector Capability Framework			
Group and Capability	Level	Behavioural Indicators	
Personal Attributes Act with Integrity	Adept	<ul> <li>Represent the organisation in an honest, ethical and professional way and encourage others to do so</li> <li>Demonstrate professionalism to support a culture of integrity within the team/unit</li> <li>Set an example for others to follow and identify and explain ethical issues</li> </ul>	



Group and Capability	Level	Behavioural Indicators
Personal Attributes	Adept	<ul> <li>Ensure that others understand the legislation and policy framework within which they operate</li> <li>Act to prevent and report misconduct, illegal and inappropriate behaviour</li> <li>Look for and take advantage of opportunities to learn new</li> </ul>
Manage Self		<ul> <li>skills and develop strengths</li> <li>Show commitment to achieving challenging goals</li> <li>Examine and reflect on own performance</li> <li>Seek and respond positively to constructive feedback and guidance</li> <li>Demonstrate a high level of personal motivation</li> </ul>
Relationships Communicate Effectively	Adept	<ul> <li>Tailor communication to the audience</li> <li>Clearly explain complex concepts and arguments to individuals and groups</li> <li>Monitor own and others' non-verbal cues and adapt where necessary</li> <li>Create opportunities for others to be heard</li> <li>Actively listen to others and clarify own understanding</li> <li>Write fluently in a range of styles and formats</li> </ul>
Relationships Commit to Customer Service	Adept	<ul> <li>Take responsibility for delivering high quality customer- focused services</li> <li>Understand customer perspectives and ensure responsiveness to their needs</li> <li>Identify customer service needs and implement solutions</li> <li>Find opportunities to co-operate with internal and external parties to improve outcomes for customers</li> <li>Maintain relationships with key customers in area of expertise</li> <li>Connect and collaborate with relevant stakeholders within the community</li> </ul>
<b>Results</b> Deliver Results	Adept	<ul> <li>Take responsibility for delivering on intended outcomes</li> <li>Make sure team/unit staff understand expected goals and acknowledge success</li> <li>Identify resource needs and ensure goals are achieved within budget and deadlines</li> <li>Identify changed priorities and ensure allocation of resources meets new business needs</li> <li>Ensure financial implications of changed priorities are explicit and budgeted for</li> <li>Use own expertise and seek others' expertise to achieve work outcomes</li> </ul>
<b>Results</b> Demonstrate Accountability	Advanced	<ul> <li>Design and develop systems to establish and measure accountabilities</li> <li>Ensure accountabilities are exercised in line with governmen and business goals</li> <li>Exercise due diligence to ensure work health and safety risks are addressed</li> <li>Oversee quality assurance practices</li> </ul>



Group and Capability	Level	Behavioural Indicators
		<ul> <li>Model the highest standards of financial probity, demonstrating respect for public monies and other resources</li> <li>Monitor and maintain business unit knowledge of and compliance with legislative and regulatory frameworks</li> <li>Incorporate sound risk management principles and strategies into business planning</li> </ul>
Business Enablers Procurement and Contract Management	Advanced	<ul> <li>Ensure that government and organisational policy in relation to procurement and contract management is implemented</li> <li>Monitor procurement and contract management risks and ensure that this informs contract development, management and procurement decisions</li> <li>Take responsibility for procurement and contract management activities and decisions by applying the guidelines and procedures</li> <li>Promote the principles of risk management as applied to procurement projects, to identify and mitigate risk</li> <li>Implement effective governance arrangements to monitor provider, supplier and contractor performance against contracted deliverables and outcomes</li> <li>Represent the organisation in the resolution of complex/sensitive disputes with providers, suppliers and contractors</li> </ul>
People Management Manage and Develop People	Adept	<ul> <li>Define and clearly communicate roles and responsibilities to achieve team/unit outcomes</li> <li>Negotiate clear performance standards and monitor progress</li> <li>Develop team/unit plans that take into account team capability, strengths and opportunities for development</li> <li>Provide regular constructive feedback to build on strengths and achieve results</li> <li>Address and resolve team and individual performance issues, including unsatisfactory performance in a timely and effective way</li> <li>Monitor and report on performance of team in line with established performance development frameworks</li> </ul>

