Role Description **Director Engineering**



Cluster	Transport
Agency	Sydney Metro
Division/Branch/Unit	Projects / Engineering & Design
Location	680 George Street, Sydney and other site locations
Classification/Grade/Band	Band 1B
Senior Executive Work Level Standards	Professional/Technical/Specialist
Role Number	Various
ANZSCO Code	135112
PCAT Code	2112192
Date of Approval	April 2019
Agency Website	www.sydneymetro.info
Rail Safety Worker	Yes

Agency overview

Sydney Metro is leading Australia's biggest public transport infrastructure program, developing and delivering a new world-class metro railway system for Sydney.

As a new NSW Government statutory authority, Sydney Metro has been tasked with developing and delivering metro railways, and managing their operations. Sydney Metro also leads the development of vibrant station precincts to meet customer and community needs, transforming the way Sydney travels and helping shape the future of Australia's largest city.

Primary purpose of the role

The primary purpose of the role is to lead and manage a professional team within one of Sydney Metro's engineering disciplines providing engineering expertise, assurance and advice to ensure Sydney Metro is an intelligent client that achieves the specified outcome by driving an appropriate engineering outcome. The role will manage key integration and engineering risks, and ensures the solution meets all customer needs and business requirements within scope, quality, safety assurance, time and cost constraints, as well as regulatory and accreditation requirements

Key accountabilities

- Model good leadership to inspire direction and delivery, develop people, and drive change
- Live the NSW Public Sector and organisational values to achieve outstanding outcomes for the organisation and customers



- Drive the achievement of required metro outcomes across projects and provide expert engineering advice to ensure product and technical requirements and assurance provisions are understood and met by the delivery contractors and their private sector partners
- Provide high level engineering, design and technical advice in a timely manner to support the effective and efficient delivery of the works taking account best for project outcomes at all times
- Review all engineering documentation to identify issues and facilitate technical solutions
- Lead assurance, systems engineering and compliance processes for all engineering, design and technical requirements to ensure all performance aspects of the contract are met
- Manage a team of engineering resources and participate on tender evaluation committees in relation to service providers, providing input and assistance in the preparation of technical tender and contract documents
- Contribute and provide advice to support the engineering competency framework for technical and engineering resources, and ensure that engineering decisions are made by competent staff

Key challenges

- Building productive, collaborative and cooperative relationships with a wide variety of public and private sector stakeholders and service providers to ensure best practice project management while delivering complex projects
- Leading, coordinating and managing a diverse team of engineering subject matter experts and ensuring
 adequate resources are available to complete appropriate reviews, and advising on the investigation
 and resolution of key issues related to the achievement of delivering the project to the specified
 outcomes in a timely and effective manner
- Ensuring the Sydney Metro product is safe, reliable, efficient, sustainable and meets customer needs in accordance with contract and performance requirements

Key relationships

Who	Why
Internal	
Associate Executive Director Engineering	 Escalate issues, keep informed, advise and receive instructions Provide regular updates on key projects and programs, issues and priorities Contribute to strategic planning, policy development and decision making Work collaboratively with team to ensure that the overall project and product outcome can be achieved on time and within budget
Delivery Director	 Escalate issues, keep informed, advise and receive instructions Provide regular updates on key projects and programs, issues and priorities Contribute to strategic planning, policy development and decision making Work proactively to encourage a smooth progression of the technical solution and support the Contractor in a successful delivery Pre-empt issues and work with the Contractor and colleagues to resolve them so they do not need escalation



Who	Why
Direct Reports	 Lead, inspire and motivate the team, provide direction and manage performance Foster a working environment that is solution focused and that values collaboration to resolve issues quickly.
Engineering and Design teams and wider SM groups Contract Management groups	 Work collaboratively with team to ensure that the overall project and product outcome can be achieved on time and within budget Liaise regarding key technical interfaces between the major contracts to ensure timely resolution of issues overall project success Work as an integral part of the contract implementation group Provide context for the contract and its role in the overall project
External	
TfNSW and other Transport operating agencies, Client Control Groups, ASA	 Build collaborative working relationships Contribute to the establishment and development of metro technical expertise within TfNSW
Government, business and community stakeholders, professional engineers and associations, independent certifiers/safety assessors	 Build collaborative working relationships Representing Metro on committees, working parties and related forums and advocating the position of the team in line with strategic and business plans Liaise regarding key technical interfaces between the major contracts to ensure timely resolution of issues overall project success

Role dimensions

Decision making

This role operates with a high level of autonomy within the requirements of the agreed work plan and establishes strategic operational priorities in consultation with the Associate Executive Director Engineering. The position is expected to deliver assigned projects to the required quality on time and at or below budget and is fully accountable for the quality, integrity and accuracy of expert advice provided. The role is also expected to achieve continuous improvement of the product outcomes during delivery through close collaboration with the Contractor with a focus on outcome with an informed, not dogmatic, application of the contract requirements.

Reporting line

Sydney Metro operates under a matrix reporting model across functional, implementation and/or project workstreams

The role reports to the Associate Executive Director Engineering

Direct reports

The number of direct reports will be confirmed



Budget/Expenditure

The budget/expenditure allocation for the role will be confirmed

Essential requirements

Relevant tertiary qualifications in engineering, built environment or transport infrastructure related fields and ideally be chartered or equivalent

Demonstrated extensive experience in at least one area of railway engineering or systems

Strong understanding of the legislation, policy, business processes and practices involved in planning for and delivering major rail projects

Demonstrated experience with and understanding of engineering management processes and practices that fulfil Asset Standards Authority Authorised Engineering Organisation requirements

Demonstrated experience in the leadership and management of engineering and design experts and delivery of technical outcomes in a complex project environment

The role is identified as a Rail Safety Worker

Capabilities for the role

The NSW Public Sector Capability Framework applies to all NSW public sector employees. The Capability Framework is available at www.psc.nsw.gov.au/capabilityframework

This role also utilises occupation specific capability sets which contains information from the **Engineering Professionals Capability Set**

Capability summary

Below is the full list of capabilities and the level required for this role. The capabilities in bold are the focus capabilities for this role. Refer to the next section for further information about the focus capabilities.



NSW Public Sector	Capability Framework		
Capability Group	Capability Name	Level	
	Display Resilience and Courage	Advanced	
	Act with Integrity	Highly Advanced	
Personal Attributes	Manage Self	Advanced	
Attributes	Value Diversity	Adept	
	Communicate Effectively	Advanced	
6.5	Commit to Customer Service	Advanced	
Relationships	Work Collaboratively	Advanced	
	Influence and Negotiate	Advanced	
	Deliver Results	Advanced	
	Plan and Prioritise	Adept	
Results	Think and Solve Problems	Advanced	
	Demonstrate Accountability	Highly Advanced	
Business Enablers	Finance	Adept	
	Technology	Adept	
	Procurement and Contract Management	Adept	
	Project Management	Advanced	
<u>Q</u>	Manage and Develop People	Advanced	
	Inspire Direction and Purpose	Advanced	
People	Optimise Business Outcomes	Adept	
Management	Manage Reform and Change	Adept	

Occupation / pro	fession specific capabilities		
Engineering Prof	essionals Capability Set		
	Professional Engineering Knowledge	Level 5	
16	Creativity and Innovation	Level 5	
Engineering	Evaluation	Level 5	

Focus capabilities

The focus capabilities for the role are the capabilities in which occupants must demonstrate immediate competence. The behavioural indicators provide examples of the types of behaviours that would be expected at that level and should be reviewed in conjunction with the role's key accountabilities.



NSW Public Sector Capability Framework		
Group and Capability	Level	Behavioural Indicators
Personal Attributes Act with Integrity	Highly Advanced	 Champion and act as an advocate for the highest standards of ethical and professional behaviour Drive a culture of integrity and professionalism across the organisation, and in dealings cross-government, cross-jurisdiction and outside of government Define, communicate and evaluate ethical practices, standards and systems and reinforce their use Create and promote a climate in which staff feel able to report apparent breaches of rules, policies and guidelines and act promptly and visibly in response to such reports
Relationships Commit to Customer Service	Advanced	 Promote a culture of quality customer service in the organisation Initiate and develop partnerships with customers to define and evaluate service performance outcomes Promote and manage alliances within the organisation and across the public, private and community sectors Liaise with senior stakeholders on key issues and provide expert and influential advice Identify and incorporate the interests and needs of customers in business process design Ensure that the organisation's systems, processes, policies and programs respond to customer needs
Relationships Work Collaboratively	Advanced	 Build a culture of respect and understanding across the organisation Recognise outcomes which resulted from effective collaboration between teams Build co-operation and overcome barriers to information sharing, communication and collaboration across the organisation and cross-government Facilitate opportunities to engage and collaborate with external stakeholders to develop joint solutions
Results Deliver Results	Advanced	 Drive a culture of achievement and acknowledge input of others Investigate and create opportunities to enhance the achievement of organisational objectives Make sure others understand that on-time and on-budget results are required and how overall success is defined Control output of business unit to ensure government outcomes are achieved within budget Progress organisational priorities and ensure effective acquisition and use of resources Seek and apply the expertise of key individuals to achieve organisational outcomes
Results Think and Solve Problems	Advanced	 Undertake objective, critical analysis to draw accurate conclusions that recognise and manage contextual issues Work through issues, weigh up alternatives and identify the



NSW Public Sector Capability Framework		
Group and Capability	Level	Behavioural Indicators
		 most effective solutions Take account of the wider business context when considering options to resolve issues Explore a range of possibilities and creative alternatives to contribute to systems, process and business improvements Implement systems and processes that underpin high quality research and analysis
Results Demonstrate Accountability	Highly Advanced	 Direct the development of effective systems for the establishment and measurement of accountabilities, and evaluate ongoing effectiveness Promote a culture of accountability with clear line of sight to government goals Set standards and exercise due diligence to ensure work health and safety risks are addressed Inspire a culture which respects the obligation to manage public monies and other resources responsibly and with probity Ensure that legislative and regulatory frameworks are applied consistently and effectively across the organisation Direct the development of short and long term risk management frameworks to ensure the achievement of government aims and objectives
Business Enablers Project Management	Advanced	 Prepare scope and business cases for more ambiguous or complex projects including cost and resource impacts Access key subject-matter experts' knowledge to inform project plans and directions Implement effective stakeholder engagement and communications strategy for all stages of projects Monitor the completion of projects and implement effective and rigorous project evaluation methodologies to inform future planning Develop effective strategies to remedy variances from project plans, and minimise impacts Manage transitions between project stages and ensure that changes are consistent with organisational goals
People Management Manage and Develop People	Advanced	 Refine roles and responsibilities over time to achieve better business outcomes Recognise talent, develop team capability and undertake succession planning Coach and mentor staff and encourage professional development and continuous learning Provide timely, constructive and objective feedback to staff Address and resolve team and individual performance issues, including serious unsatisfactory performance, in a timely and effective way Implement performance development frameworks to align



NSW Public Sector Capability Framework Group and Capability Level Behavioural Indicators workforce capability with the organisation's current and future priorities and objectives

Category, Sub-category	Level and Code	Skill and Level Description
Professional Engine Knowledge	ering Level 5	 Provide expert advice and strategic direction for advancing complex engineering knowledge, theory and practices. Display deep, theoretical understanding of the underpinning mathematical, scientific, natural and physical sciences required to practice in a specialist area of engineering practice. Identify, evaluate and advise on how advances in specialise engineering knowledge, practice or technology can be harnessed to optimise current practices, processes and activities in a specific context and area of practice. Research and anticipate how global advances in knowledge or technology will impact engineering practices processes and activities in specific area of engineering practice or operational context. Drive strategic engineering planning and integrated management of complex engineering operations. Drive high level stakeholder relationships within and beyond the business and engineering profession. Establish engineering risk management and compliance frameworks, policies and systems for an organisation or area of operation. Review and assess work across a portfolio of projects to optimise business and client or stakeholder outcomes. Optimise the contribution of engineering systems, technologies and operations to organisational or wider

