# Role Description **Director**, **Compliance**

Cluster	Premier & Cabinet
Agency	Department of Premier & Cabinet
Division/Branch/Unit	Community Engagement Group/Employee Relations/Compliance
Role number	20079
Classification/Grade/Band	Band 1
ANZSCO Code	139999
PCAT Code	3114491
Date of Approval	tbc
Agency Website	www.dpc.nsw.gov.au

# Agency overview

The NSW Department of Premier and Cabinet (DPC) is the lead central agency in the NSW Government.

We support the Premier and the Special Minister of State, the Cabinet, Ministers and agencies by coordinating policies and services across government. We lead policy development, provide innovative ideas and support Government plans and projects.

Working with us will give you a broad overview in areas such as public policy formulation, public administration and state administrative matters and an opportunity to be involved in a range of state-wide policies, issues and projects.

For more information go to http://www.dpc.nsw.gov.au/about/about the department.

# Primary purpose of the role

Direct the operational management, planning, delivery of programs and activities in accordance with the Government's strategic priorities and business reform in Industrial Relations compliance.

# Key accountabilities

- Leading and directing large scale operational teams in administering regulatory legislation to ensure the achievement of regulatory objectives.
- Provide expert advice to DPC Executives and the Minister for Industrial Relations regarding significant developments within NSW and across Australia on regulatory and compliance developments.
- Ensure that systems, including IT systems, and practices used are contemporary, fit for purpose and meet all NSW government requirements.
- Manage and maintain relationships with external stakeholders to foster a collaborative approach to achieve regulatory and compliance outcomes.
- Provide timely and expert advice on regulatory and compliance matters to internal stakeholders.
- Participate in committees, working groups and forums within the Premier & Cabinet and across government to lead a citizen focused customer service function.



# Key challenges

- Maintaining current knowledge of modern regulatory practices.
- Identifying, managing and mitigating risks in a complex operational environment.
- Leading staff though periods of innovation and change that fosters ongoing business improvements and continual learning within an environment of competing demands.

# Key relationships

Who	Why
Internal	
Executive Director NSW Employee Relations	• Escalate issues, keep informed, advise and receive instructions.
Direct Reports	<ul> <li>Provide guidance and direction, monitor and review performance, provide leadership and guidance, foster ongoing professional development</li> </ul>
External	
Key external stakeholders, including senior agency executives, diverse professional organisations and workforce representatives.	<ul> <li>Develop and maintain effective relationships and open channels of communication to foster liaison, consultation, and engagement</li> </ul>

# **Role dimensions**

#### **Decision making**

The Director is expected to operate with a high level of autonomy and is accountable for the timeliness, content, quality and reliability of advice provided and work performed and has authority to determine day to day work priorities, allocating duties and decisions relating to the quality of work assigned.

The role is fully accountable for the management of the team/unit assigned and provides leadership, direction and motivation, ensuring that team members work collaboratively and effectively.

Reporting line

The role report to the Executive Director Employee Relations

Direct reports

Number of staff reporting directly: 4

Budget/Expenditure

Financial Delegation: Expenditure limit \$100,000

Administrative Delegation: Category C

# **Essential requirements**



• Tertiary qualifications in a relevant discipline, or demonstrated, equivalent relevant professional experience.

# Capabilities for the role

The <u>NSW public sector capability framework</u> describes the capabilities (knowledge, skills and abilities) needed to perform a role. There are four main groups of capabilities: personal attributes, relationships, results and business enablers, with a fifth people management group of capabilities for roles with managerial responsibilities. These groups, combined with capabilities drawn from occupation-specific capability sets where relevant, work together to provide an understanding of the capabilities needed for the role.

The capabilities are separated into focus capabilities and complementary capabilities.

# **Focus capabilities**

*Focus capabilities* are the capabilities considered the most important for effective performance of the role. These capabilities will be assessed at recruitment.

The focus capabilities for this role are shown below with a brief explanation of what each capability covers and the indicators describing the types of behaviours expected at each level.



FOCUS CA	PABILITIES		
Capability group/sets	Capability name	Behavioural indicators	Level
Personal Attributes	<b>Display Resilience and</b> <b>Courage</b> Be open and honest, prepared to express your views, and willing to accept and commit to change	<ul> <li>Be flexible, show initiative and respond quickly when situations change</li> <li>Give frank and honest feedback and advice</li> <li>Listen when ideas are challenged, seek to understand the nature of the comment and respond appropriately</li> <li>Raise and work through challenging issues and seek alternatives</li> <li>Remain composed and calm under pressure and in challenging situations</li> </ul>	Adept
Relationships	<b>Communicate Effectively</b> Communicate clearly, actively listen to others, and respond with understanding and respect	<ul> <li>Articulate complex concepts and put forward compelling arguments and rationales to all levels and types of audiences</li> <li>Speak in a highly articulate and influential manner</li> <li>State the facts and explain their implications for the organisation and key stakeholders</li> <li>Promote the organisation's position with authority and credibility across government, other jurisdictions and external organisations</li> <li>Anticipate and address key areas of interest for the audience and adapt style under pressure</li> </ul>	Highly Advanced
	Commit to Customer Service Provide customer-focused services in line with public sector and organisational objectives	<ul> <li>Promote a customer-focused culture in the organisation and consider new ways of working to improve customer experience</li> <li>Ensure systems are in place to capture customer service insights to improve services</li> <li>Initiate and develop partnerships with customers to define and evaluate service performance outcomes</li> <li>Promote and manage alliances within the organisation and across the public, private and community sectors</li> <li>Liaise with senior stakeholders on key issues and provide expert and influential advice</li> <li>Identify and incorporate the interests and needs of customers in business process design and encourage new ideas and innovative approaches</li> <li>Ensure that the organisation's systems, processes, policies and programs respond to customer needs</li> </ul>	Advanced



FOCUS CA	PABILITIES		
Capability group/sets	Capability name	Behavioural indicators	Level
Results	<b>Deliver Results</b> Achieve results through the efficient use of resources and a commitment to quality outcomes	<ul> <li>Use own professional knowledge and the expertise of others to drive forward organisational and government objectives</li> <li>Create a culture of achievement, fostering ontime and on-budget quality outcomes in the organisation</li> <li>Identify, recognise and celebrate success</li> <li>Establish systems to ensure all staff are able to identify direct connections between their efforts and organisational outcomes</li> <li>Identify and remove potential barriers or hurdles to achieving outcomes</li> <li>Initiate and communicate high-level priorities for the organisation to achieve government outcomes</li> </ul>	Highly Advanced
	Demonstrate Accountability Be proactive and responsible for own actions, and adhere to legislation, policy and guidelines	<ul> <li>Assess work outcomes and identify and share learnings to inform future actions</li> <li>Ensure that own actions and those of others are focused on achieving organisational outcomes</li> <li>Exercise delegations responsibly</li> <li>Understand and apply high standards of financial probity with public monies and other resources</li> <li>Identify and implement safe work practices, taking a systematic risk management approach to ensure own and others' health and safety</li> <li>Conduct and report on quality control audits</li> <li>Identify risks to successfully achieving goals, and take appropriate steps to mitigate those risks</li> </ul>	Adept



	FOCUS CAPABILITIES		
Capability group/sets	Capability name	Behavioural indicators	Level
Business Enablers	Project Management Understand and apply effective planning, coordination and control methods	<ul> <li>Prepare and review project scope and business cases for projects with multiple interdependencies</li> <li>Access key subject-matter experts' knowledge to inform project plans and directions</li> <li>Design and implement effective stakeholder engagement and communications strategies for all project stages</li> <li>Monitor project completion and implement effective and rigorous project evaluation methodologies to inform future planning</li> <li>Develop effective strategies to remedy variances from project plans and minimise impact</li> <li>Manage transitions between project stages and ensure that changes are consistent with organisational goals</li> <li>Participate in governance processes such as project steering groups</li> </ul>	Advanced
Keople ManagementCommunicate goals, priorities and vision, and recognise achievementsSupport, promote and champion change, and assist others to engage with change	<ul> <li>Promote a sense of purpose and enable others to understand the links between government policy, organisational goals and public value</li> <li>Build a shared sense of direction, clarify priorities and goals, and inspire others to achieve these</li> <li>Work with others to translate strategic direction into operational goals and build a shared understanding of the link between these and core business outcomes</li> <li>Create opportunities for recognising and celebrating high performance at the individual and team level</li> <li>Instil confidence, and cultivate an attitude of openness and curiosity in tackling future challenges</li> </ul>	Advanced	
	<ul> <li>Clarify the purpose and benefits of continuous improvement for staff and provide coaching and leadership in times of uncertainty</li> <li>Assist others to address emerging challenges and risks and generate support for change initiatives</li> <li>Translate change initiatives into practical strategies and explain these to staff, and their role in implementing them</li> </ul>	Advanced	



FOCUS CAPABILITIES			
Capability group/sets	Capability name	Behavioural indicators	Level
		<ul> <li>Implement structured change management processes to identify and develop responses to cultural barriers</li> </ul>	

#### **Complementary capabilities**

*Complementary capabilities* are also identified from the Capability Framework and relevant occupation-specific capability sets. They are important to identifying performance required for the role and development opportunities.

Note: capabilities listed as 'not essential' for this role are not relevant for recruitment purposes however may be relevant for future career development.

apability oup/sets	Capability name	Description	Level
	Act with Integrity	Be ethical and professional, and uphold and promote the public sector values	Adept
	Manage Self	Show drive and motivation, an ability to self-reflect and a commitment to learning	Advanced
Personal Attributes	Value Diversity and Inclusion	Demonstrate inclusive behaviour and show respect for diverse backgrounds, experiences and perspectives	Adept
	Work Collaboratively	Collaborate with others and value their contribution	Advanced
Relationships	Influence and Negotiate	Gain consensus and commitment from others, and resolve issues and conflicts	Advanced
	Plan and Prioritise	Plan to achieve priority outcomes and respond flexibly to changing circumstances	Adept
Results	Think and Solve Problems	Think, analyse and consider the broader context to develop practical solutions	Advanced
	Finance	Understand and apply financial processes to achieve value for money and minimise financial risk	Adept
<b>Ö</b>	Technology	Understand and use available technologies to maximise efficiencies and effectiveness	Adept
Business Enablers	Procurement and Contract Management	Understand and apply procurement processes to ensure effective purchasing and contract performance	Adept
	Manage and Develop People	Engage and motivate staff, and develop capability and potential in others	Advanced
	Inspire Direction and Purpose	Communicate goals, priorities and vision, and recognise achievements	Advanced
People Management	Optimise Business Outcomes	Manage people and resources effectively to achieve public value	Advanced

