Role Description Solicitor in Charge VI Civil Law Service for Aboriginal Communities



Cluster	Stronger Communities	
Agency	Legal Aid NSW	
Division/Branch/Unit	Civil Law	
Location	Central Sydney	
Classification/Grade/Band	Legal Officer Grade VI	
ANZSCO Code	271311	
PCAT Code	2118192	
Date of Approval	10 November 2020	
Agency Website	www.legalaid.nsw.gov.au	

Agency overview

Legal Aid NSW is the largest legal aid agency in Australia, comprising a Central Sydney office and 25 regional offices in metropolitan and regional centres across NSW. Legal Aid NSW also has specialist services for priority client groups and an extensive outreach program. It was established under the Legal Aid Commission Act 1979 as an independent authority to assist economically and socially disadvantaged people to understand and protect their rights in the legal system. People with disabilities, people from culturally and linguistically diverse backgrounds, women and children, Indigenous people, refugees and people with mental illness are some groups who may experience difficulties when enforcing and defending their rights.

The Civil Law Service for Aboriginal Communities (CLSAC) is a statewide specialist team within the Civil Law Division that delivers targeted and holistic legal services to disadvantaged Aboriginal clients and communities through outreach and by phone. It also operates the Aboriginal Women Leaving Custody program. CLSAC is a multi-disciplinary team providing high quality advice, casework, financial counselling and community legal education services to Aboriginal people to support better outcomes for people's everyday lives. CLSAC works with Aboriginal communities and community workers to increase their capacity to deal with civil law problems as they arise and works in partnership with other legal and non-legal services.

Primary purpose of the role

Provide senior leadership and management of the Civil Law Service for Aboriginal Communities and contribute to the strategic direction of the Civil Law Division.

Key accountabilities

 Lead an innovative and targeted specialist civil law service for disadvantaged Aboriginal communities and Aboriginal women in custody.



- Manage a legal practice that delivers high quality, efficient and effective legal services in accordance with service delivery plans and the strategic direction of the organisation, the Civil Law Division and team.
- Provide supervision, guidance and mentoring to ensure a highly capable workforce that is flexible, developed and equipped.
- Develop and deliver on strategies for addressing systemic legal issues facing Aboriginal people and communities.
- Develop and maintain effective partnerships and relationships both internal and external to improve access to justice for Aboriginal clients and communities.
- Contribute to the overall leadership and direction of the Civil Law Division through the Civil Law Executive.

Key challenges

- Developing and maintaining a statewide legal service that is culturally competent and safe for clients and staff that maintains specialised ways of working with Aboriginal clients and communities within a mainstream organisation.
- Prioritising resources and service responses to Aboriginal clients and communities with the greatest unmet legal need.
- Managing a diverse workforce of lawyers, support staff and allied professionals to deliver a holistic service within resource and service delivery constraints.
- Developing and maintaining a large number and range of internal and external relationships and partnerships to maximise outcomes for Aboriginal people, including through managing and taking account of competing views and different priorities.

Key relationships

Who	Why
Internal	
Director, Civil Law	 Escalate issues, keep informed of key risks and projects, seek support and guidance
	 Provide advice and expertise on issues affecting Aboriginal clients, communities and staff
Civil Law Executive	 Contribute to the strategic direction and service delivery priorities of the Civil Law Division
	 Provide advice and expertise on issues affecting Aboriginal clients and communities
Staff of CLSAC	Provide leadership, direction, guidance and mentoring
	 Build the capability of staff, particularly senior solicitors
	Obtain the team perspective on organisational initiatives and direction
	Share information, knowledge and expertise
Aboriginal Services Branch	 Consult on and contribute to initiatives on cultural competency, cultural safety and best practice approaches to working with Aboriginal clients Ensure that Aboriginal staff are supported in the workplace, and
	career pathways are developed in alignment with the Aboriginal Employment and Career Development Strategy



Who	Why
Regional offices and other specialist	Work in partnership to deliver services
teams	Provide guidance and direction on areas of specialist expertise
External	
Aboriginal communities	Work with communities to identify needs and address systemic issues
Legal and non-legal service providers	Work in partnership or collaboration to deliver services
	Keep informed of relevant projects and services
Other stakeholders including	Contribute to law reform, engage in systemic advocacy, develop legal
government	service delivery and contribute to other joint projects

Role dimensions

Decision making

The Solicitor in Charge provides senior Aboriginal leadership and strategic direction to CLSAC. The role operates with autonomy for day to day work priorities and the coordination of work and team resources to meet service delivery needs. The Solicitor in Charge provides advice, decision making and supervision to solicitors and staff reporting to the role. The role has delegation for certain policy and casework decisions within relevant legislation and guidelines. They can approve expenditure within budget for travel and outreach costs.

Reporting line

Director, Civil Law

Direct reports

Legal Officers V, IV, I-III, project officers, paralegals, financial counsellor and other non-legal staff

Budget/Expenditure

Nil

Essential requirements

Aboriginality

Qualifications to practice as an Australian legal practitioner

NSW Practising Certificate

Drivers Licence

Comprehensive understanding and knowledge of working with Aboriginal clients and communities

Capabilities for the role

The NSW Public Sector Capability Framework applies to all NSW public sector employees. The Capability Framework is available at www.psc.nsw.gov.au/capabilityframework

This role also utilises an occupation specific capability set.



Capability summary

Below is the full list of capabilities and the level required for this role. The capabilities in bold are the focus capabilities for this role. Refer to the next section for further information about the focus capabilities.

NSW Public Sector	Capability Framework	
Capability Group	Capability Name	Level
	Display Resilience and Courage	Advanced
	Act with Integrity	Adept
Personal Attributes	Manage Self	Advanced
Attributes	Value Diversity	Advanced
Relationships	Communicate Effectively	Adept
	Commit to Customer Service	Adept
	Work Collaboratively	Adept
	Influence and Negotiate	Advanced
	Deliver Results	Adept
	Plan and Prioritise	Adept
ب	Think and Solve Problems	Adept
Results	Demonstrate Accountability	Adept
*	Finance	Intermediate
O	Technology	Adept
Business Enablers	Procurement and Contract Management	Intermediate
	Project Management	Adept
	Manage and Develop People	Advanced
	Inspire Direction and Purpose	Advanced
People	Optimise Business Outcomes	Adept
Management	Manage Reform and Change	Adept



Legal Professionals Capability Set		
Capability Group	Capability Name Level	
Legal	Statutory Interpretation	not applicable
	Legal Research	not applicable
	Legal Advice	Level 3
	Legal Drafting	not applicable
	Litigation and Dispute Resolution	not applicable
	Prosecution	not applicable
	Advocacy	Level 3
	Legislative Development and Drafting	not applicable

Focus capabilities

The focus capabilities for the role are the capabilities in which occupants must demonstrate immediate competence. The behavioural indicators provide examples of the types of behaviours that would be expected at that level and should be reviewed in conjunction with the role's key accountabilities.

NSW Public Sector Capability Framework		
Group and Capability	Level	Behavioural Indicators
Personal Attributes Display Resilience and Courage	Advanced	 Stay calm and act constructively in highly pressured and unpredictable environments Give frank, honest advice in the face of strong, contrary views Accept criticism of own ideas and respond in a thoughtful and considered way Welcome new challenges and persist in raising and working through novel and difficult issues Develop effective strategies and show decisiveness in dealing with emotionally charged situations, difficult and controversial issues
Personal Attributes Value Diversity	Advanced	 Encourage and include diverse perspectives in the development of policies and strategies Leverage diverse views and perspectives to develop new approaches to delivery of outcomes Build and monitor a workplace culture that values fair and inclusive practices and diversity principles Implement methods and systems to ensure that individuals can participate to their fullest ability Recognise the value of individual differences to support broader organisational strategies
Relationships Influence and Negotiate	Advanced	 Influence others with a fair and considered approach and present persuasive counter-arguments Work towards mutually beneficial win/win outcomes



NSW Public Sector Capability Framework		
Group and Capability	Level	Behavioural Indicators
		 Show sensitivity and understanding in resolving acute and complex conflicts Identify key stakeholders and gain their support in advance Establish a clear negotiation position based on research, a firm grasp of key issues, likely arguments, points of difference and areas for compromise Pre-empt and minimise conflict within the organisation and with external stakeholders
Results Plan and Prioritise	Adept	 Take into account future aims and goals of the team/unit and organisation when prioritising own and others' work Initiate, prioritise, consult on and develop team/unit goals, strategies and plans Anticipate and assess the impact of changes, such as government policy/economic conditions, on team/unit objectives and initiate appropriate responses Ensure current work plans and activities support and are consistent with organisational change initiatives Evaluate achievements and adjust future plans accordingly
Business Enablers Project Management	Adept	 Prepare clear project proposals and define scope and goals in measurable terms Establish performance outcomes and measures for key project goals, and define monitoring, reporting and communication requirements Prepare accurate estimates of costs and resources required for more complex projects Communicate the project strategy and its expected benefits to others Monitor the completion of project milestones against goals and initiate amendments where necessary Evaluate progress and identify improvements to inform future projects
People Management Manage and Develop People	Advanced	 Refine roles and responsibilities over time to achieve better business outcomes Recognise talent, develop team capability and undertake succession planning Coach and mentor staff and encourage professional development and continuous learning Provide timely, constructive and objective feedback to staff Address and resolve team and individual performance issues, including serious unsatisfactory performance, in a timely and effective way Implement performance development frameworks to align workforce capability with the organisation's current and future priorities and objectives
People Management Manage Reform and Change	Adept	 Actively promote change processes to staff and participate in the communication of change initiatives across the organisation



NSW Public Sector Capability Framework		
Group and Capability	Group and Capability Level Behavioural Indicators	
		 Provide guidance, coaching and direction to others managing uncertainty and change Engage staff in change processes and provide clear guidance, coaching and support Identify cultural barriers to change and implement strategies to address these

