Role Description Managing Solicitor, Disability Legal Support Service



| Role Description Fields | Details |
|---------------------------|-------------------------|
| Cluster | Stronger Communities |
| Department/Agency | Legal Aid NSW |
| Division/Branch/Unit | Civil Law |
| Classification/Grade/Band | Legal Officer Grade V |
| ANZSCO Code | 371311 |
| PCAT Code | 1118192 |
| Date of Approval | 20 August 2024 |
| Agency Website | www.legalaid.nsw.gov.au |

Agency overview

Legal Aid NSW is the largest legal aid agency in Australia, comprising a Central Sydney office and 28 regional offices in metropolitan and regional centres across NSW including two satellite offices located at Walgett and Bourke, and a number of specialist services and advice clinics. It was established under the Legal Aid Commission Act 1979 as an independent authority to assist economically and socially disadvantaged people to understand and protect their rights in the legal system. People with disabilities, from people from culturally and linguistically diverse backgrounds, women and children, Indigenous people and people with mental illness are some of the groups who may experience difficulties when enforcing and defending their rights.

Legal Aid NSW provides legal advice, information, minor assistance and legal representation in many areas of law. Legal Aid NSW also provides alternative dispute resolution services, community legal education programs, and publications on legal issues.

The Disability Legal Support Service is a multi-disciplinary team in the Civil Law Division of Legal Aid NSW that provides accessible services to people with disabilities, their families and carers.

Primary purpose of the role

Provide senior management and leadership of the Disability Legal Support Service and deliver civil law services to people with disabilities, their families and carers.

Key accountabilities

- Lead an innovative and targeted specialist legal service for people with disabilities, their families and carers.
- Manage and provide a legal practice that delivers high quality, effective and accessible legal services in accordance with service delivery plans and the strategic direction of the organisation, division and team.
- Provide supervision, guidance and mentoring to staff to ensure a highly capable workforce that is flexible, developed and equipped.
- Develop and deliver on strategies for addressing systemic legal issues experienced by people with disabilities.

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- Develop and maintain effective partnerships and relationships both internal and external in an effort to improve access to justice for people with disabilities.
- Contribute to the leadership, development and implementation of strategic plans within the Civil Law Division.

Key challenges

- Developing and managing a multi-disciplinary team in a high-volume environment to deliver high quality, effective and accessible legal and allied services within funding and service delivery constraints.
- Developing and maintaining relationships with diverse internal and external stakeholders to maximise outcomes for clients.

Key relationships

Internal

| Who | Why | |
|----------------------------|--|--|
| Deputy Director, Civil Law | Escalate issues, keep informed of key risks and projects, seek support and guidance | |
| Civil Law Executive | Contribute to the strategic direction and service delivery priorities of the Civil Law Division. | |
| | Provide advice and expertise on issues affecting people with disabilities | |
| Team | Provide leadership, direction, guidance and mentoring. | |
| | Share information, knowledge and expertise | |

External

| Who | Why |
|---------------------------------------|--|
| Clients | Advise and represent individual clients |
| Legal and non-legal service providers | Work in partnership or collaboration to deliver services, identify needs |
| | and address systemic issues |

Role dimensions

Decision making

The role operates with autonomy in respect in their day to day work priorities and the coordination of work and resources to meet service levels. It provides advice and decision making to staff reporting to the position.

Reporting line

Deputy Director, Civil Law

Direct reports

Solicitors Grade I-III and IV Allied professionals Paralegals

Budget/Expenditure

N/A



Essential requirements

- Qualifications to practice as an Australian legal practitioner
- NSW Practising Certificate (unrestricted) prior to commencement in the role
- Thorough understanding and knowledge of working with people with disabilities

Capabilities for the role

The <u>NSW public sector capability framework</u> describes the capabilities (knowledge, skills and abilities) needed to perform a role. There are four main groups of capabilities: personal attributes, relationships, results and business enablers, with a fifth people management group of capabilities for roles with managerial responsibilities. These groups, combined with capabilities drawn from occupation-specific capability sets where relevant, work together to provide an understanding of the capabilities needed for the role.

The capabilities are separated into focus capabilities and complementary capabilities

Focus capabilities

Focus capabilities are the capabilities considered the most important for effective performance of the role. These capabilities will be assessed at recruitment.

The focus capabilities for this role are shown below with a brief explanation of what each capability covers and the indicators describing the types of behaviours expected at each level.

| Capability group/sets | Capability name | Behavioural indicators | Level |
|--------------------------|--|--|-------|
| Personal Attributes | Display Resilience and Courage Be open and honest, prepared to express your views, and willing to accept and commit to change | Be flexible, show initiative and respond quickly when situations change Give frank and honest feedback and advice Listen when ideas are challenged, seek to understand the nature of the comment and respond appropriately Raise and work through challenging issues and seek alternatives Remain composed and calm under pressure and in challenging situations | Adept |
| Personal Attributes | Value Diversity and Inclusion Demonstrate inclusive behaviour and show respect for diverse backgrounds, experiences and perspectives | Promote the value of diversity and inclusive practices for the organisation, customers and stakeholders Demonstrate cultural sensitivity, and engage with and integrate the views of others Look for practical ways to resolve any barriers to including people from diverse cultures, backgrounds and experiences Recognise and adapt to individual abilities, differences and working styles Support initiatives that create a safe and equitable workplace and culture in which differences are valued Recognise and manage bias in interactions and decision making | Adept |

Focus capabilities



| Relationships | Communicate Effectively Communicate clearly, actively listen to others, and respond with understanding and respect | Tailor communication to diverse audiences Clearly explain complex concepts and arguments to individuals and groups Create opportunities for others to be heard, listen attentively and encourage them to express their views Share information across teams and units to enable informed decision making Write fluently in plain English and in a range of styles and formats Use contemporary communication channels to share information, engage and interact with diverse audiences | Adept |
|---------------|---|---|-------|
| Relationships | Work Collaboratively Collaborate with others and value their contribution | Encourage a culture that recognises the value of collaboration Build cooperation and overcome barriers to information sharing and communication across teams and units Share lessons learned across teams and units Identify opportunities to leverage the strengths of others to solve issues and develop better processes and approaches to work Actively use collaboration tools, including digital technologies, to engage diverse audiences in solving problems and improving services | Adept |
| Results | Plan and Prioritise Plan to achieve priority outcomes and respond flexibly to changing circumstances | Consider the future aims and goals of the team, unit and organisation when prioritising own and others' work Initiate, prioritise, consult on and develop team and unit goals, strategies and plans Anticipate and assess the impact of changes, including government policy and economic conditions, on team and unit objectives and initiate appropriate responses Ensure current work plans and activities support and are consistent with organisational change initiatives Evaluate outcomes and adjust future plans accordingly | Adept |



| Results | Think and Solve Problems Think, analyse and consider the broader context to develop practical solutions | Research and apply critical-thinking techniques Adept in analysing information, identify interrelationships and make recommendations based on relevant evidence Anticipate, identify and address issues and potential problems that may have an impact on organisational objectives and the user experience Apply creative-thinking techniques to generate new ideas and options to address issues and improve the user experience Seek contributions and ideas from people with diverse backgrounds and experience Participate in and contribute to team or unit initiatives to resolve common issues or barriers to effectiveness Identify and share business process improvements to enhance effectiveness |
|----------------------|--|--|
| Business Enablers | Project Management Understand and apply effective planning, coordination and control methods | Understand all components of the project management process, including the need to consider change management to realise business benefits Prepare clear project proposals and accurate estimates of required costs and resources Establish performance outcomes and measures for key project goals, and define monitoring, reporting and communication requirements Identify and evaluate risks associated with the project and develop mitigation strategies Identify and consult stakeholders to inform the project strategy Communicate the project's objectives and its expected benefits Monitor the completion of project milestones against goals and take necessary action Evaluate progress and identify improvements to |

inform future projects



| People Management | Manage and Develop People Engage and motivate staff, and develop capability and potential in others | Refine roles and responsibilities over time to achieve better business outcomes Recognise talent, develop team capability and undertake succession planning Coach and mentor staff and encourage professional development and continuous learning Prioritise addressing and resolving team and individual performance issues and ensure that this approach is cascaded throughout the organisation Implement performance development frameworks to align workforce capability with the organisation's current and future priorities and objectives | Advanced |
|----------------------|---|--|----------|

Complementary capabilities

Complementary capabilities are also identified from the Capability Framework and relevant occupation-specific capability sets. They are important to identifying performance required for the role and development opportunities.

Note: capabilities listed as 'not essential' for this role are not relevant for recruitment purposes however may be relevant for future career development.

| Capability group/sets | Capability name | Description | Level |
|--------------------------|----------------------------|---|--------------|
| Personal Attributes | Act with Integrity | Be ethical and professional, and uphold and promote the public sector values | Adept |
| Personal Attributes | Manage Self | Show drive and motivation, an ability to self-reflect and a commitment to learning | Adept |
| Relationships | Commit to Customer Service | Provide customer-focused services in line with public sector and organisational objectives | Adept |
| Relationships | Influence and Negotiate | Gain consensus and commitment from others, and resolve issues and conflicts | Intermediate |
| Results | Deliver Results | Achieve results through the efficient use of resources and a commitment to quality outcomes | Adept |
| Results | Demonstrate Accountability | Be proactive and responsible for own actions, and adhere to legislation, policy and guidelines | Adept |
| Business Enablers | Finance | Understand and apply financial processes to achieve value for money and minimise financial risk | Intermediate |



| Business Enablers | Technology | Understand and use available technologies to maximise efficiencies and effectiveness | Intermediate |
|----------------------|--|--|--------------|
| Business Enablers | Procurement and Contract Management | Understand and apply procurement processes to ensure effective purchasing and contract performance | Intermediate |
| People Management | Inspire Direction and Purpose | Communicate goals, priorities and vision, and recognise achievements | Adept |
| Reople Management | Optimise Business Outcomes | Manage people and resources effectively to achieve public value | Intermediate |
| Reople Management | Manage Reform and Change | Support, promote and champion change, and assist others to engage with change | Adept |

Occupational Specific Complimentary Capabilities

| Capability group/sets | Capability name | Description | Level |
|--------------------------|--------------------------------------|---|---------|
| | Statutory Interpretation | Interpret legislation, subordinate legislation and instruments in accordance with legislation and accepted legal principles | Level 2 |
| | Legal Research | Undertake legal research | Level 2 |
| | Legal Advice | Provide quality independent legal advice and explanation of legal issues | Level 2 |
| | Legal drafting | Prepare legal documents to achieve client outcomes | Level 2 |
| | Litigation and Dispute Resolution | Litigate and resolve disputes effectively in relevant forums and jurisdictions | Level 2 |
| | Advocacy | Act as an effective and ethical advocate | Level 2 |

